Introduced by:	Borough Assembly
Requested by:	Borough Assembly
Drafted by:	Borough Assembly
Introduced on:	03/20/2014
Adopted on:	03/20/2014

KODIAK ISLAND BOROUGH
RESOLUTION NO. FY2014-29

A RESOLUTION OF THE KODIAK ISLAND BOROUGH ASSEMBLY ADOPTING THE KODIAK ISLAND BOROUGH STRATEGIC PLAN FOR THE YEARS 2014-2018

WHEREAS, the Kodiak Island Borough Assembly held a series of strategic planning sessions from January to March 2014; and

WHEREAS, these sessions culminated in the preparation of the attached Kodiak Island Borough Strategic Plan for the years 2014-2018; and

WHEREAS, the Kodiak Island Borough Assembly desires a formal adoption of the Kodiak Island Borough Strategic Plan.

NOW, THEREFORE BE IT RESOLVED BY THE KODIAK ISLAND BOROUGH ASSEMBLY THAT that the Kodiak Island Borough Strategic Plan for the years 2014-2018 is hereby adopted.

ADOPTED BY THE ASSEMBLY OF THE KODIAK ISLAND BOROUGH THIS TWENTIETH DAY OF MARCH, 2014

KODIAK ISLAND BOROUGH

Jerrol Friend, Borough Mayor

ATTEST:

Nova M. Javier, MMC, Borough Clerk

STRATEGIC PLAN
FOR 2014-2018

The legislative power of the Borough is vested in the Assembly. The Assembly formally establishes policy for the Borough by the Assembly/Manager form of government. Under the direction and leadership of the manager, the departments of the Kodiak Island Borough shall administer high quality and cost-effective services to the citizens of Kodiak. This includes managing the financial, human, natural, and capital resources of the Borough in the most efficient and accountable way. Health, education, and safety of the citizens shall remain a high priority for the Borough. The Assembly and staff shall build and maintain credibility, trust, and accountability to the public.

1. **Restructure the budget development process.**
   Develop a budget process to facilitate a smoother budget. Incorporate necessary communications and timelines between the legislature, cities/villages, school district, non-profit agencies, etc.

2. **Begin implementation of island wide transportation plan.**
   Seek and pursue full funding of a replacement ferry in cooperation with federal, state, local cities, tribal organizations, villages, native groups, etc. for the economic well-being of Kodiak communities and western Alaska.

3. **Address the PERS/TERS unfunded liability.**
   Review and develop a funding plan for the Kodiak Island Borough portion of the PERS/TERS unfunded liability.

4. **Define and enhance economic development in cooperation with the City of Kodiak.**
   Establish and improve Kodiak's economic development plan to attract new business growth and encourage business expansion island-wide.

5. **Develop and implement a Military Facility Zone.**
   Support the designation of a Military Facility Zone that will provide low interest loans to developers to expand support services important for the expansion of the various missions of the USCG in Kodiak.

6. **Diversify energy resources for island residents.**
   Address the results of the Kodiak Area Energy Audit conducted by the Alaska Energy Authority.

7. **Establish a resource management program.**
   Develop a resource management program that identifies lands and resources to be disposed of, acquired, and retained in a manner that will not unduly affect the existing market and that benefits present and future residents.

8. **Develop a solid waste management plan.**
   Develop a solid waste management plan that identifies the most efficient method of collecting, disposing, and diverting municipal waste and also considers convenience, effectiveness, and cost.

9. **Increase citizens' participation.**
   Utilize the technologies that increase resident involvement in the government by connecting citizens and decision makers to make informed judgments.

10. **Improve efficiencies of services and governments.**
    Pursue methods of combining similar duties and responsibilities into larger management schemes i.e. service areas, fire districts, governments, etc. to most efficiently serve the public.

11. **Expand existing public utilities.**
    Expand existing public utilities in the Monashka Bay area.